





Fleet Evaluation and Financial Analysis Ali Hajiyev

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Air Transportation Management

M.Sc. Program

Network, Fleet and Schedule
Strategic Planning

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Lecture Objectives

- Identify the key assumptions that are important in aircraft evaluation and how different assumption can change outcomes.
- Understanding the mission requirements / mission needs of the network to properly evaluate possible fleet.
- How to model different scenarios and how to evaluate key assumptions and sensitivities that impact those assumptions
- Understanding the impact of the proposed fleet in terms of growth, replacement and the financial implication of the fleet over the lifetime of the proposed fleet

Assumptions – Group Learning Exercise



Mission Requirements

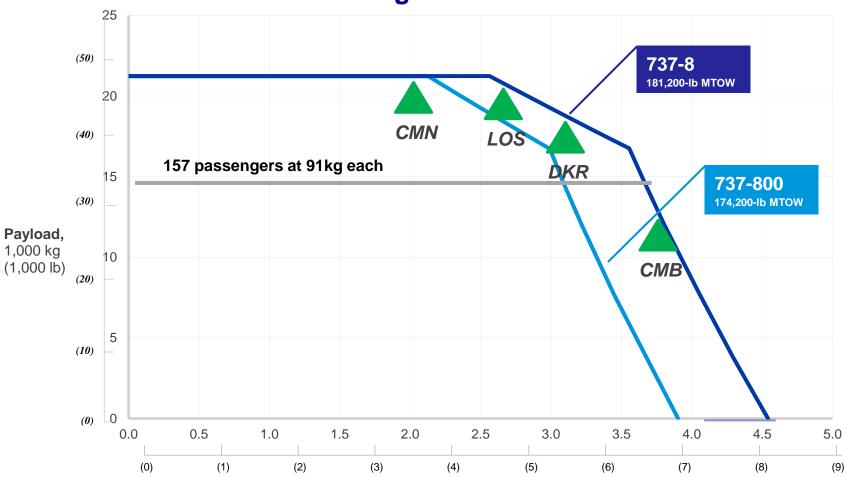
Seats

Network Need and Fit

Critical airport performance

Payload-Range comparison

Two-class interior configuration



Typical mission rules

Short/medium weight allowances

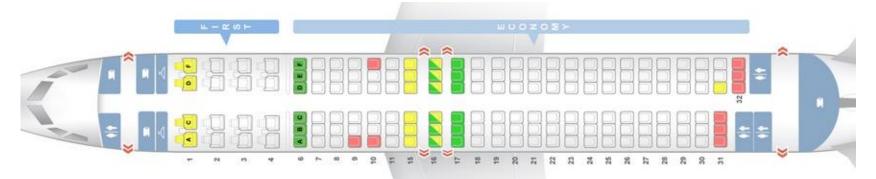
Range 1,000 nmi (1,000 km)

Airplane Comparison

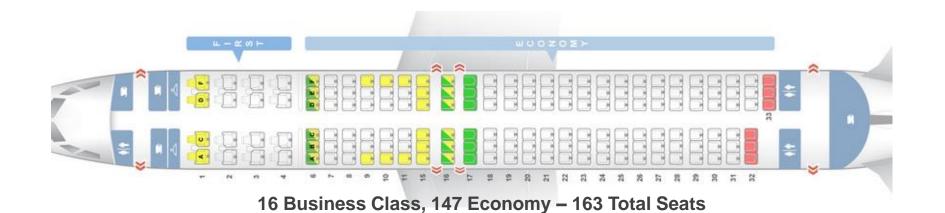




Seating Configurations



16 Business Class, 141 Economy – 157 Total Seats



Seating configurations can have a significant impact on revenue

Real-Time Modeling Exercise



Other Considerations

Flight Operations

- Training impact / Commonality
- Complexity

Customer Service / Airports

- Gate impact
- Runway / Taxiway impact

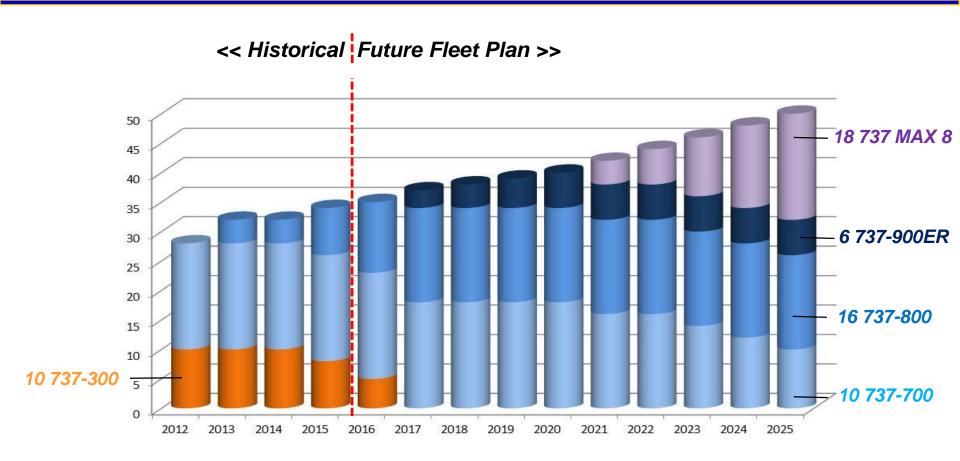
Maintenance

- Training impact / Commonality
- Facility space for maintenance work
- Regional knowledge of the airplane type

Commercial

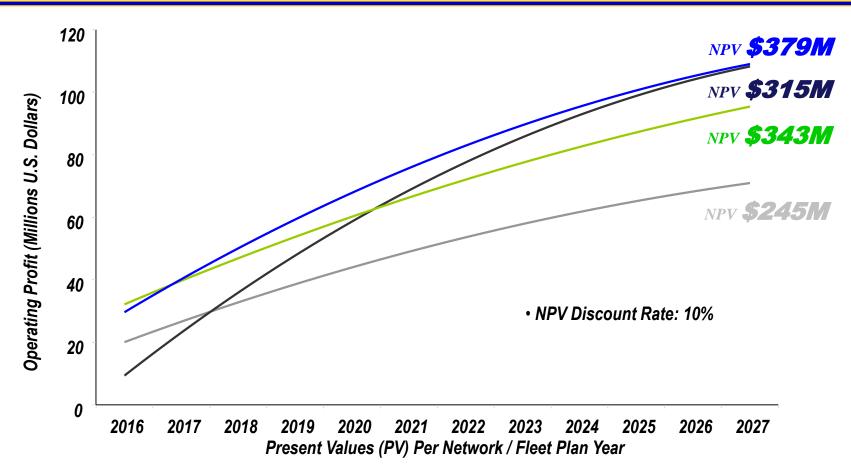
- Advertising opportunities
- Revenue generating opportunities

Growth / Fleet Phasing



- Impact of fleet on growth, network and replacement
- Delivery position availability impact on aircraft replacement

Financial evaluation over multiple years



- Comparing different scenarios over the life of the assets can produce different results
- Using NPV comparisons or other financial models will highlight differences of scenarios

Key Takeaways

- Assumptions are critical in fleet analysis
- Know how to understand network requirements and aircraft performance impacts on mission needs
- Test key variables to understand risk elements to the business
- Evaluate the fleet over the expected lifetime of the aircraft purchase